

Case Study Perception Study at GFK DIRK 2014

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Investor Perception?



- We talk to our Investors everyday
- We talk to our Analysts everyday
- The Banks provide us with feedback
- We have never done one before... maybe one day
- It's business as usual
- Everybody knows our story by now
- We tell management what is happening out there
- We do not have the budget



Test the water

Top Holders – Former Investors – Potential Investors Sell-side Analysts

Perception Studies provide feedback on:

- Perceived quality of management
- Strategic execution
- Company's overall communications
- Market misperceptions about the Company

WHEN SHOULD PERCEPTION STUDIES BE CONDUCTED?



- Strategy Changes
- Benchmarking Against Peers
- Changes on Board level (new CEO or CFO)
- M&A Activity
- Measure Progress Since IPO
- Prior or Follow Up to a Capital Markets Day
- Corporate Governance or Sustainability Policy Changes
- Periodic Check-in with Investors and Analysts

WHAT TOPICS AND WHICH PARTICIPANTS ARE INCLUDED?



The questions allow participants to discuss the critical factors in their investment decisions.

Include: open-ended, customized questionnaire with 12-15 questions

Avoid: test questions, leading questions, and overlapping topics

Target unbiased study population with regional focus and/or global reach by including:

- Current Actively-Managed Investors
- Recent Sellers
- Recently-Engaged Nonholders/Large Holders of Peers
- Covering Sell-Side Analysts
- Prospective Sell-Side Analysts

Choose participants who are familiar with the company, its executives, and recent company developments by using:

- One-on-one Meetings or Roadshow Schedules
- Conference Attendees
- Earnings Call and Webcast Participant Lists
- Recent Call Logs
- Analyst Day Attendees

HOW IS FEEDBACK COLLECTED, ANALYZED, AND PRESENTED?



Telephone outreach to gather comprehensive feedback.

Calls typically last 20-25 minutes and anonymity is provided if requested.

20-35 participants which varies depending on:

- Market cap, free float, trading liquidity, sell-side coverage
- Proactive management and IR efforts

Presentation of findings:

- Board-ready format
- Detailed analyses of the results
- Complementing quantitative graphs
- Tailored communications recommendations

The full report also consists of full-length, verbatim interview transcripts.