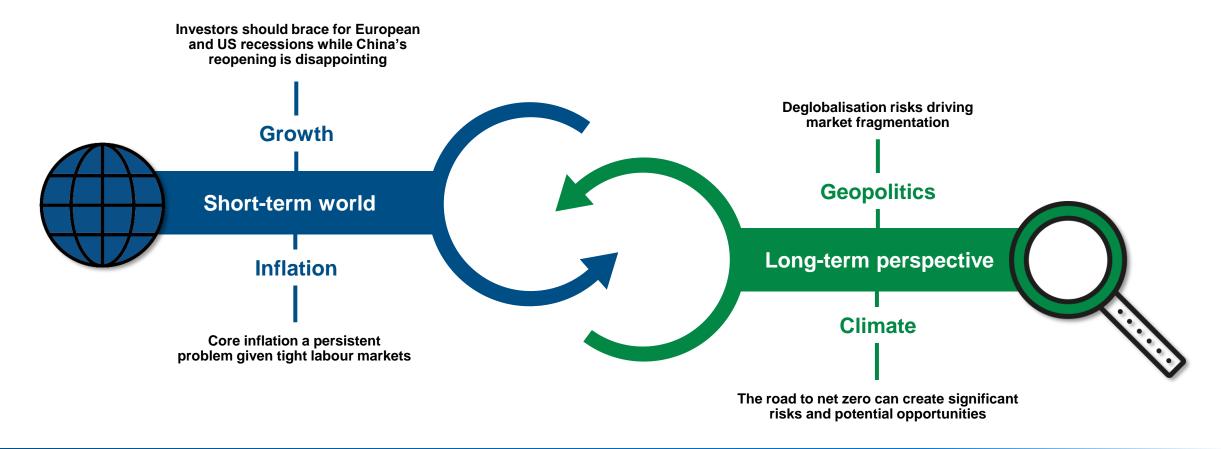


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Navigating short-term signals with long-term perspective

We believe investors must contemplate the longer term impacts of possible deglobalisation and climate transition



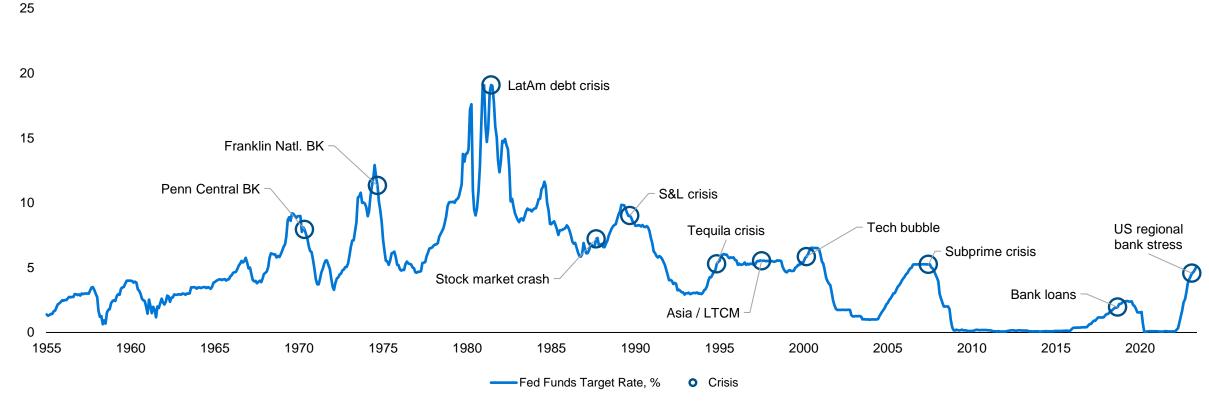
We believe recession risks and macro uncertainty are not well priced in markets



Central bank hiking cycles often collide with a crisis... or not?

The lags in monetary policy often expose unexpected problems, but policymakers have shown the willingness and ability to act to protect depositors and so far avert a major market crisis

Federal Reserve interest rates and financial market crises



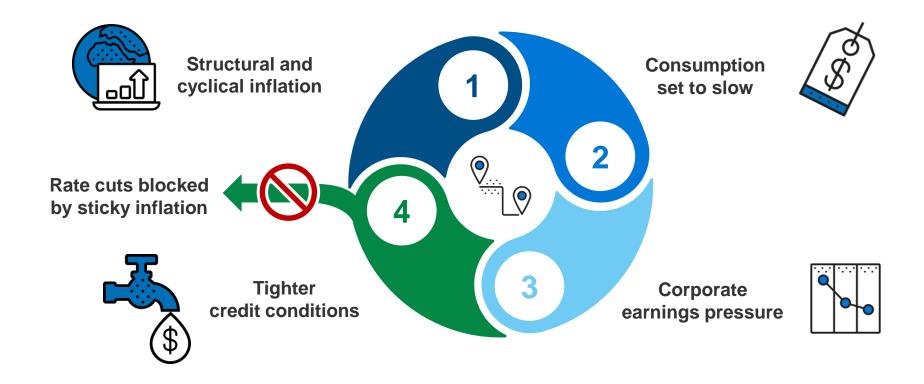
Source: LGIM, Bloomberg, as at 12 June 2023.



^{3 |} Past performance is not a guide to the future. The value of an investment and any income taken from it is not guaranteed and can go down as well as up, you may not get back the amount you originally invested.

Inconclusive data points drive market narrative

Central banks walking a tightrope between squeezing out inflation and damaging economic growth

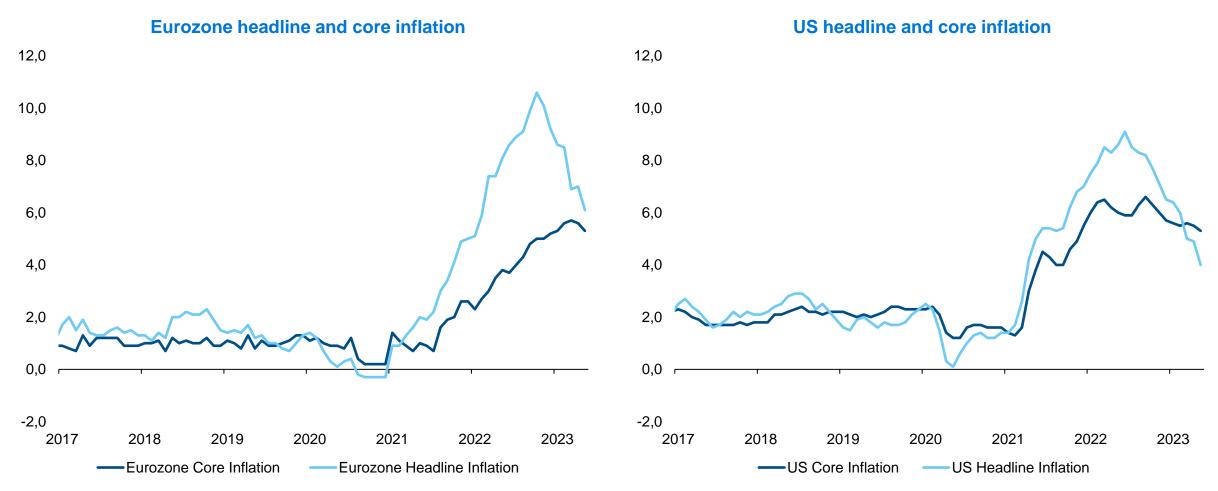


Conditions for stable earnings growth are absent, which we believe will ultimately falter and drive markets lower



...and inflation? Sticky core despite peak in headline rate

Deceleration in core inflation is not coming through quickly enough to allow central banks to rest



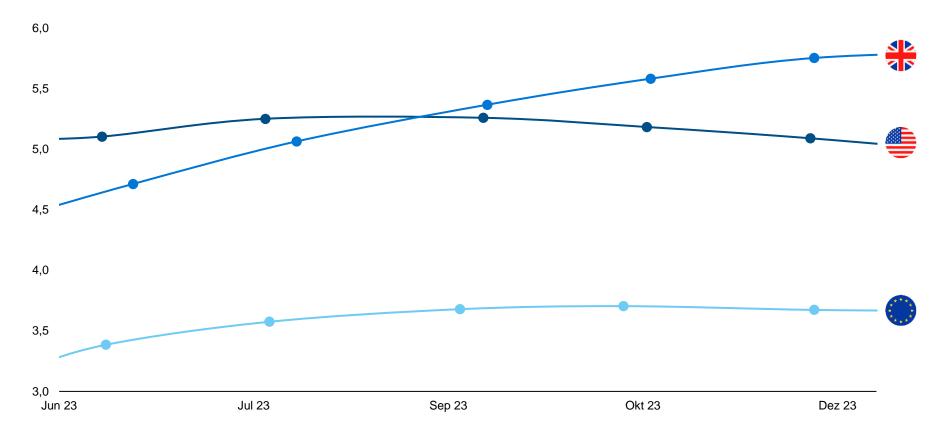


Source: LGIM, Bloomberg as at 12 June 2023.

Leading to more rate hikes expected

Central banks are conveying messages that rates will stay high as inflation remains comfortably above target

Implied regional interest rates

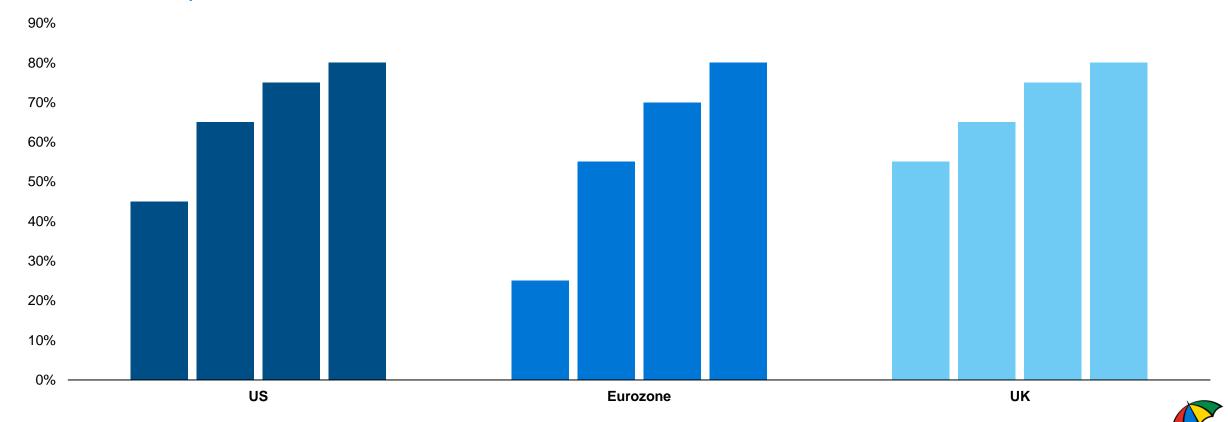




Avoiding recession would now be a significant positive surprise

Both UK and Europe saw very mild recessions around turn of year. This does not matter for the forward-looking probabilities where medium term recession risks are high for all regions

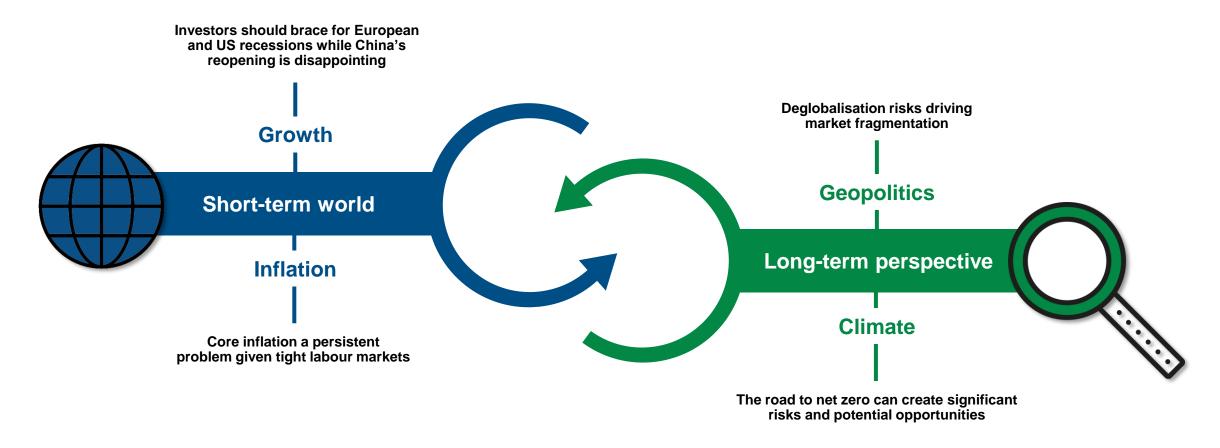
Cumulative recession probabilities



Source: LGIM, as at 6 June 2023.

Navigating short-term signals with long-term perspective

We believe investors must contemplate the longer term-impacts of possible deglobalisation and climate transition



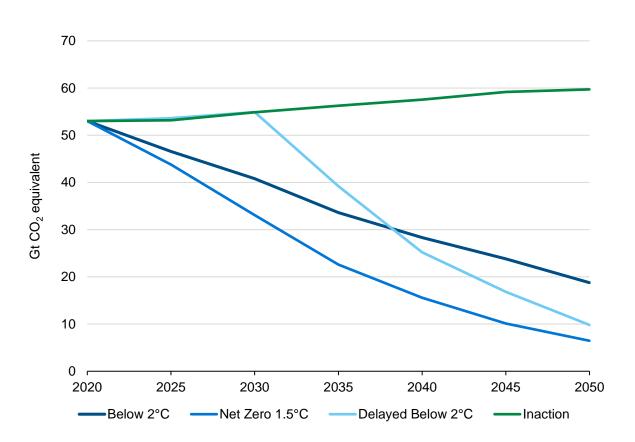
We believe recession risks and macro uncertainty are not well priced in markets



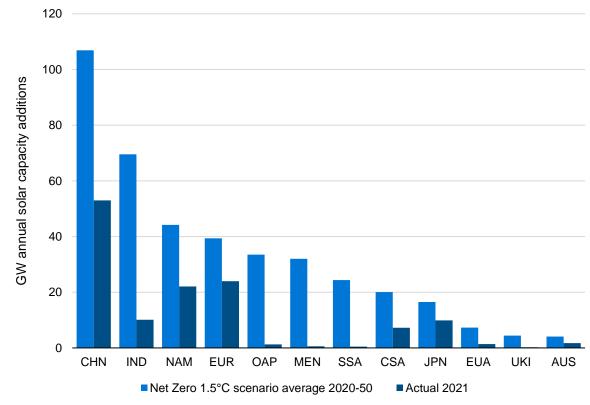
The problem statement: climate scenarios highlight the scale of the challenge

Ambitious climate targets are still feasible in our view – but time is running out to take meaningful action

Global greenhouse gas emissions must fall rapidly



Seismic shift required in renewable energy investments



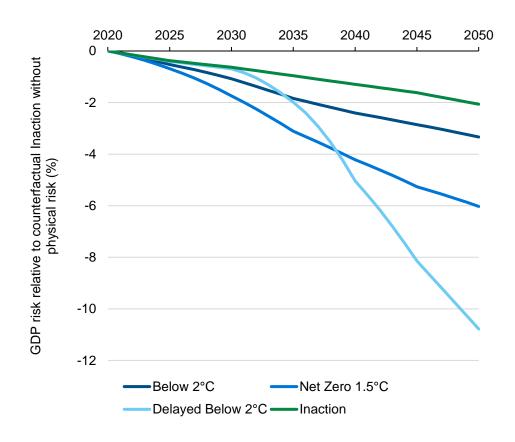
Source: LGIM Destination@Risk.



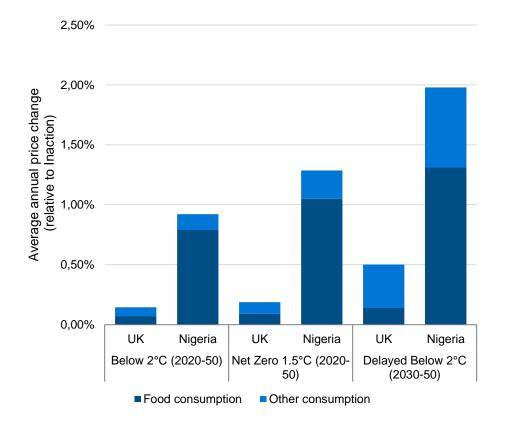
The longer the delay in climate action, the higher the cost

Emerging markets likely to be most exposed to both physical and transition risks according to our modelling

Delayed action is very economically costly



Climate risks are highest in emerging markets





Regulation: rapidly changing but in desperate need of standardisation

Investors are still uncertain on how to align their portfolios and how to effect change in the real world

	Medium term reduction targets		Increase investments in climate solutions
PAII	< 10 year reduction target	PAII	< 10 year allocation target
NZAOA	40% - 60% reduction by 2030 (Listed corporates, infrastructure) 22% - 32% by 2025	NZAOA	Progress is expected
SBTi	5 – 15 year reduction target	SBTi	Recommended but not required
EU PAB	≥ 50% lower than investable universe 7% year-on-year reduction	EU PAB Recommended but not required	
	Engagement with issuers on their net zero progress		Fossil fuel exclusions
PAII	At least 70% of financed emissions in material sectors	PAII	New thermal coal and oil sands
NZAOA	20 companies with highest owned emissions, or 65% owned emissions	NZAOA	New thermal coal, oil and gas
SBTi	Set target (at least 100% of investees to have SBT by 2040)	SBTi	Thermal coal phaseout by 2030
EU PAB	Not required	EU PAB	Extraction & associated activities: hard coal, lignite, oil and Electricity generation: ≥ 50% GHG intensity ≥ 100g CO ₂ e/
	Paris-Aligned Investment Initiative UN NZ Asset Owner Alliance	Science-Based T	argets initiative EU Paris-Aligned Benchmark



The client response: different approaches, none holistic

Current investment approaches ignore the largest emitters

Averting climate risk

Targeting climate opportunities



Exclude

Over **60%** of Article 8/9 funds exclude companies deriving some revenue from thermal coal¹



Align towards leaders

PAB index funds account for over **€40 billion**, and at least 45 PAB index funds have been launched since January 2020²



Target laggards for transition

Listed corporates account for c. 38% to 50% of global emissions but **few, if any,** funds are targeting the companies most needed for the transition



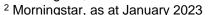
Capitalise on sustainability opportunities

"Transition" funds account for over €35 billion in mainly active equity or fixed income portfolios invested in companies that are facilitating the transition or leaders in their operational practices³

Source: LGIM. For illustrative purposes only.

Note: Only funds with "transition" in their names were considered. AUM figures may not represent assets invested in thematic funds, such as renewable energy.

¹ Morningstar, "SFDR Article 8 and Article 9 Funds: Q4 2022 in Review", 26 January 2023.



³ Morningstar, as at January 2023.



The responsibility of the asset manager

Responsible investing as the standard, adding a third dimension to achieve real world outcomes

Returns

Responsible investing is essential to improve long-term returns, unearth opportunities and mitigate risks by fostering sustainable markets and economies

Responsibility

We have a responsibility to many stakeholders. When we allocate capital, we conduct extensive research into potential environmental and societal outcomes

Materiality

ESG factors are financially material, albeit not all to the same degree. And patience is required, because the time horizons of ESG outcomes and investment returns are not always aligned

Engagement

Engagement with consequences is the best way to deliver long-term, systematic change on a global scale



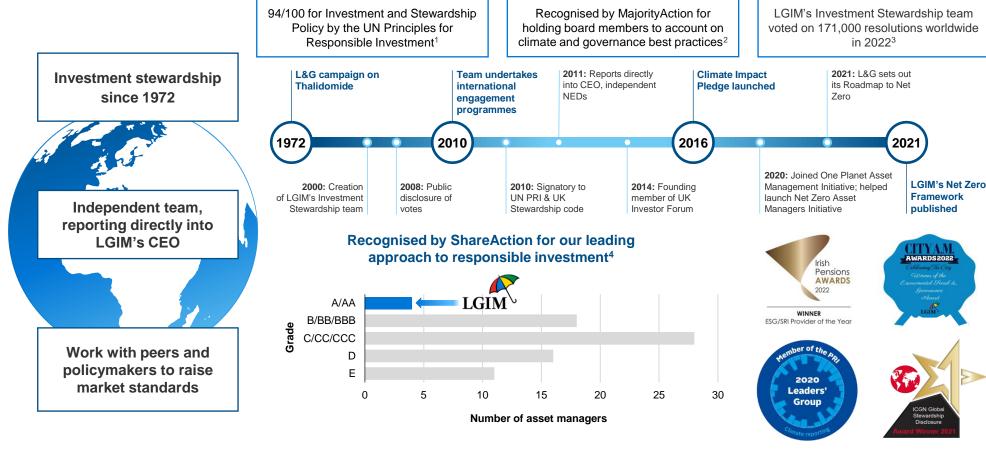
We'll continue to lead our industry in pushing for decisive action on era-defining issues, such as the climate emergency.

Michelle Scrimgeour, CEO of LGIM





From the investment stewardship led 'universal ownership' approach...



¹ Source: UN PRI LGIM Assessment report, 2022: https://www.lgim.com/landg-assets/lgim/capabilities/investment-stewardship/2021-assessment-report-for-legal--general-investment-management-holdings.pdf

⁴ Source: ShareAction Point of No Returns 2023: <a href="https://api.shareaction.org/resources/reports/Point-of-No-Returns-2023-General-Findings_2023-03-01-115320_https://api.shareaction.org/resources/reports/Point-of-No-Returns-2023-General-Findings_2023-03-01-115320_https://api.shareaction.org/resources/reports/Point-of-No-Returns-2023-General-Findings_2023-03-01-115320_https://api.shareaction.org/resources/reports/Point-of-No-Returns-2023-General-Findings_2023-03-01-115320_https://api.shareaction.org/resources/reports/Point-of-No-Returns-2023-General-Findings_2023-03-01-115320_https://api.shareaction.org/resources/reports/Point-of-No-Returns-2023-General-Findings_2023-03-01-115320_https://api.shareaction.org/resources/reports/Point-of-No-Returns-2023-General-Findings_2023-03-01-115320_https://api.shareaction.org/resources/reports/Point-of-No-Returns-2023-General-Findings_2023-03-01-115320_https://api.shareaction.org/resources/reports/Point-of-No-Returns-2023-General-Findings_2023-03-01-115320_https://api.shareaction.org/resources/reports/Point-of-No-Returns-2023-General-Findings_2023-03-01-115320_https://api.shareaction.org/resources/reports/Point-of-No-Returns-2023-General-Findings_2023-03-01-115320_https://api.shareaction.org/resources/reports/Point-of-No-Returns-2023-General-Findings_2023-03-01-115320_https://api.shareaction.org/resources/reports/Point-of-No-Returns-2023-General-Findings_2023-03-01-115320_https://api.shareaction.org/resources/reports/Point-of-No-Returns-2023-General-Findings_2023-03-01-115320_https://api.shareaction.org/resources/reports/Point-of-No-Returns-2023-General-Findings_2023-03-01-115320_https://api.shareaction.org/resources/reports/Point-of-No-Returns-2023-General-Findings_2023-03-01-115320_https://api.shareaction.org/resources/reports/Point-of-No-Returns-2023-03-01-115320_https://api.shareaction.org/resources/reports/Point-of-No-Returns-2023-03-01-115320_https://api.shareaction.org/resources/reports/Point-of-No-Returns-2023-03-01-115320_https://api.shareaction.org/reports/Poi



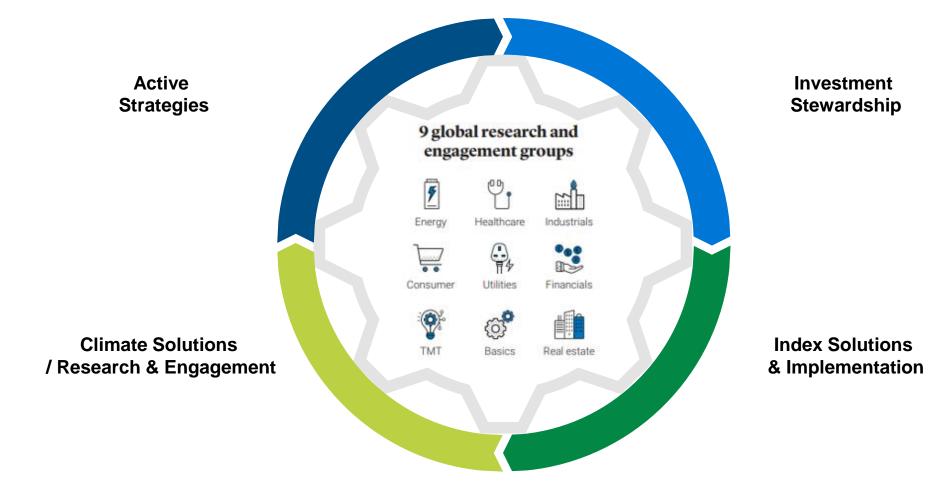


² Source: Majority Action, 2022: MajorityAction_CA100_Report2022.pdf (squarespace.com)

³ Across all assets under management. Voting data on 126-133 represents voting instructions for our main FTSE pooled index funds. Source: LGIM, as at 31 December, 2022.

...towards a collaborative, holistic approach between Research, Stewardship and Investment teams...

Bringing together expertise to aim to deliver engagement-led investing strategies for our clients



Engagement-led investing: Climate Action strategy

Strategy focuses on decarbonising individual companies that are not transitioning fast enough



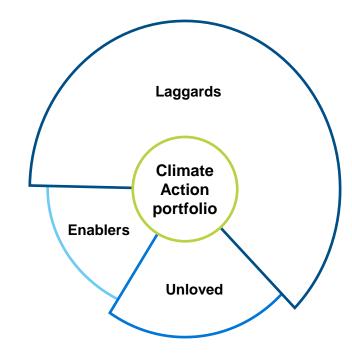
Positive long-term impact on carbon emissions through active engagement



Focused exposure to transitioning companies using our LGIM Destination@Risk model



Quantitative and qualitative investment process to manage risk and deliver returns



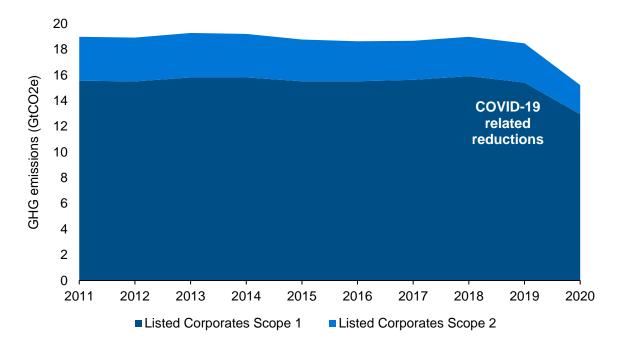
Transition opportunity Assess Transition performance companies **Engage-ability** based on: Valuation upside



Investment rationale

Laggards risk missing out on opportunities created by the transition and are at significant risk of financial loss if they do not adjust their trajectory

Total emissions have barely declined over the past decade, even including the impact of COVID-19



Only a minority of companies are decarbonising fast enough to meet the Paris goals

LGIM Destination@Risk analysis

Share of listed corporates' emissions	2011	2020	2030e
Aligned with above 2°C outcome	75%	83%	87%
Aligned with below 2°C outcome	25%	17%	13%

We estimate that the first order direct financial opportunity to investors in engaging with underperforming transition companies can unlock future value of between \$175 billion and \$290 billion USD by 2030¹



The process: identifying potential diamonds in the rough

Combining quantitative and qualitative inputs

Transition performance | Where is the company on its transition pathway?





Transition opportunity | What is the size of the company's transition opportunity?

Engage-ability | Are we able to perform an effective engagement?





Valuation | How does the company's valuation compare?

Qualitative insights | Leveraging our research and engagement



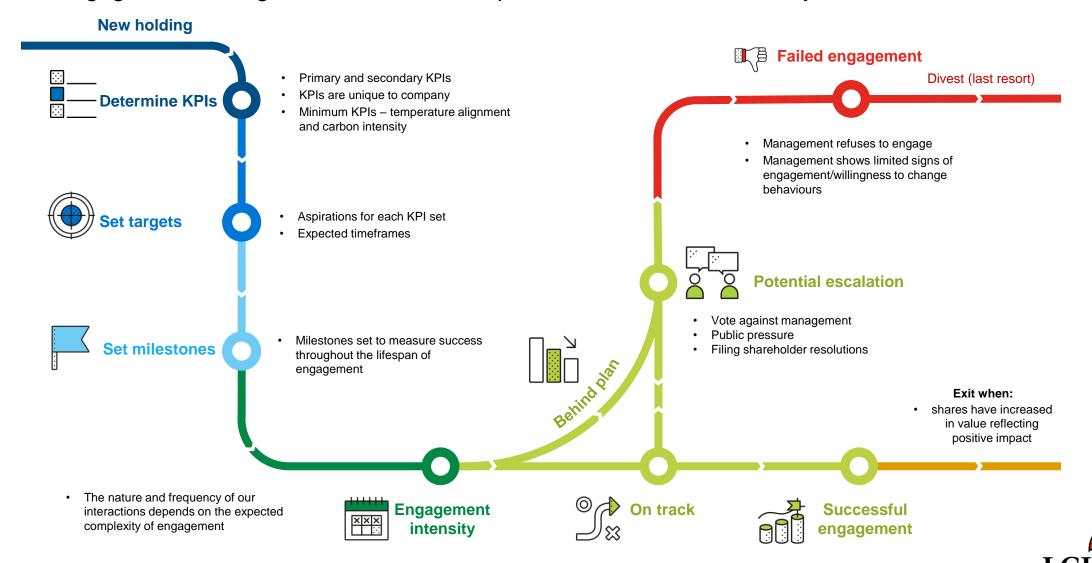


Index construction | Optimisation to construct index for replication



Active engagement model

High-touch engagement aiming to deliver material improvement over three to five years



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